

Lane County Budget Committee
Tuesday, May 10, 2022
2:00pm –BCC Conference Room

Budget Committee members present: Chair; Herb Vloedman, citizen members: Dawn Lesley, Chris Pryor, Bruce Webber and Lane County Commissioners: Joe Berney, Jay Bozievich, Heather Buch, Pat Farr and Laurie Trieger. Chris Hazen reported ahead of the meeting he would be absent.

Staff Present: Lane County Administrator, Steve Mokrohisky, Budget and Financial Planning Manager, Christine Moody.

Presenting were:

Health & Human Services: Eve Gray; Director Health & Human Services, Community Health Centers Manager; Carla Tazumal, Developmental Disabilities Manager; Steve Manela, Human Services Manager; Jocelyn Warren, Public Health Manager; Lisa Nichols, Quality and Compliance Manager

Public Works: Dan Hurley, Public Works Director; Keir Miller, Land Management Manager; Bjorn Carlson, Parks Supervisor; Orin Schumacher, Roads Manager; Peggy Keppler, Engineering & Construction Services Manager

Emergency Management/Fire Recovery; Patence Winningham-Melcher, Program Manager, Matt McRea, Recovery Manager

I. CALL MEETING TO ORDER

Chair Vloedman called the meeting to order at 2:05pm.

II. COMMITTEE BUSINESS

Christine Moody shared due to the hybrid meeting be careful with microphones as they are sensitive.

III. HEALTH AND HUMAN SERVICES

Eve Gray, Health and Human Services Director presented the following slides and discussions:

- Department overview noting today's presentation is for the following divisions: Developmental Disabilities, Public Health, Community Health Centers, Human Services
- FY 22-23 budget details. Ms. Gray reported 67% of the H&HS revenue comes from State and Federal funds.
- FY 22-23 expenditures are personnel services and materials & services. Ms. Gray noted a decrease in operating budget due to one-time pass through funds.

Lisa Nichols, Community Health Centers Manager presented the following slides and discussions:

- Community Health Centers division overview and services offered. 204.24 FTE's with FY 22-23 resources \$41,900,110 and expenses \$36,215,484.
- Changes in services for FY 22-23:

- Staffing; focus on recruitment and retention and reorganization of division leadership structure.
- Opening a new center in Cottage Grove, spring 2023 which was delayed due to COVID-19.
- FY 22-23 Key Initiatives:
 - Data & quality improvement.
 - Vision services.
 - Mobile Health Services.
 - Full service dental offering.
 - Electronic health record transition.
 - Diverse specialty care.

Carla Tazumal, Developmental Disabilities Services Manager presented the following slides and discussions:

- Developmental Disabilities Services overview. 130 FTE with FY 22-23 resources \$17,058,484 and expenses \$16,629,335.
- Developmental Disabilities Services growth chart noting growth in services due to increasing community needs and in-home supports. Additional 15 FTE requested; 1 Supervisor, 1 Administrative Assistant, 13 Developmental Disability Specialists. The increased costs will be covered by state revenues.
- FY 22-23 Key Initiatives:
 - Service Equity.
 - Customer satisfaction.
 - Client contacts.
 - Service access.

Commissioner Berney asked how the quality of interaction is measured. Ms. Tazumal shared that is done through the Customer Satisfaction surveys.

Commissioner Berney asked about the FTE adds and how many will be Case Workers. Ms. Tazumal shared that all are but have different specialties.

Commissioner Berney asked about digital reach to customers. Ms. Tazumal shared this will be looked at and could be implemented during the electronic record upgrade.

Steve Manela, Human Services Manager presented the following slides and discussions:

- Human Services division overview and service offerings. 69.43 FTE with FY 22-23 resources \$52,387,983 and expenses \$48,482,236.
- FY 22-23 Changes:
 - Division budget decreased by 43% due to spend down of one-time COVID-19 response revenues.
 - Reduction in motel shelter capacity for homeless with chronic medical conditions due to COVID-19 recovery.
 - Implementation of Navigation Center and 75 bed shelter.
 - Expansion of Care Coordination at-risk of COVID-19.
- FY 22-23 Key Initiatives:
 - Rent & utility assistance programs.
 - Workforce Services at the Eugene library.
 - Expanded homeless outreach.

- Coordinated entry system improvement through case conferencing.
- Increased inventory of Permanent Supportive Housing.
- Inclusion of COVID-19 homeless prevention resources.
- Implementation of Homeless Diversion Program.
- Expanded alternative shelter options.

Jocelyn Warren, Public Health Manager, presented the following slides and discussions:

- Public Health division overview. 147.85 FTE with FY 22-23 resources \$26,533,830 and expenses \$26,553,681.
- FY 22-23 Changes:
 - Increasing focus on eliminating health inequities.
 - Preparing for launch of universal nurse home visiting in 2023.
 - Aligning COVID-19 emergency response with changing circumstances.
 - Stabilizing workforce, filling vacancies, and training.
 - Securing new office space for growing workforce.
- FY 22-23 Key Initiatives:
 - Eliminating health inequities.
 - Community-based prevention.
 - Public Health Modernization.
 - Nurse home visiting.

QUESTIONS were opened for Health and Human Services.

Commissioner Trieger asked about the Women Infant and Children (WIC) program and the economic impact of a reduced program as well as the real people numbers in the program and how that number would change due to decreased funding. Ms. Warren shared WIC is financed based on the percentage of people who are eligible for a service. Decline use of WIC during COVID-19. Lane County is under 90% currently. Ms. Warren shared Lane County will be able to absorb and flex services but smaller agency's will have a harder time and that Universal Home Visiting will improve WIC numbers however, that will take some time to implement.

Commissioner Berney asked for an explanation of Health Care Modernization. Ms. Warren shared there are a few goals; to not have silo funding, having more local control and responding to those local needs with the intent of Health Care Modernization being to have a standardization of Public Health across the county.

Commissioner Buch asked about the utilization of mobile units in the rural areas of Lane County. Ms. Warren shared this is currently in development but a few things they are wanting to provide are preventative services, STI care and WIC services.

Commissioner Bozievich asked about fund transfers. Ms. Warren shared there are 3 programs utilizing these funds; Communicable Disease, WIC, and Family Child Health.

Commissioner Bozievich asked about reserves for Behavioral Health and about the Community Health Centers \$335,000 in local revenues. Ms. Willis shared they are private donations for Community Health Centers.

Commission Farr asked about universal nurse home visiting. Ms. Warren shared it is a service offered to every child which can be utilized by entire family including mental health services for live births in the current model.

Ms. Lesley asked about the functionality of the mobile units. Ms. Warren reported that the units will follow Lane County travel policies.

IV. PUBLIC WORKS

Dan Hurley, Director of Public Works, presented the following slides and discussion:

- Public Works department overview noting 8 divisions.
- FY 22-23 resources from Fees and charges, State revenues and General Fund support.
- FY 22-23 expenditures noting operation expenses are up by 2.9%.

Peggy Keppler, Engineering & Construction Services Manager presented the following slides and discussions:

- Engineering and Construction Services division overview. 58 FTE with FY 22-23 resources \$30,496,542 and expenses \$24,093,308.
- FY 22-23 Changes:
 - Add 2.0 FTE to Environmental Engineering.
 - Add two 0.5 FTE to Transportation Engineering.
 - Add 1.0 FTE to Territorial Highway Design.
 - Implement Erosion Prevention Program.
 - Implement Traffic Communication System.
 - Support special districts infrastructure design.
- Ms. Keppler shared how Engineering and Construction Services fulfills the Lane County Strategic Plan.
- FY 22-23 Key Initiatives:
 - Manage 8 construction contracts of \$8.0 million.
 - Complete Bicycle Master Plan.
 - Conduct drone surveying.
 - Design and bid seven Capital Improvement Projects.
 - Partner with non-certified agencies.
 - Complete Traffic Communications Plan.

Orin Schumacher, Roads Manager presented the following slides and discussions:

- Road and Bridge Maintenance division overview. 100.5 FTE with FY 22-23 resources \$5,102,957 and expenses \$22,413,750.
- FY 22-23 Changes:
 - Add 6.0 FTE to Road and Bridge Maintenance division.
 - Phase II of Territorial Highway transfer effective July, 1, 2022.
 - \$250,000 maintenance fund for small projects.
- Mr. Schumacher shared how Road and Bridge Maintenance fulfills the Lane County Strategic Plan.
- FY 22-23 Key Initiatives:
 - Mitigating fire risk and emergency response.
 - Divisional training program expansion.

- Maintain pavement conditions.

Keir Miller, Land Management Manager presented the following slides and discussions:

- Land Management division overview. 48.00 FTE with FY 22-23 resources \$6,923,313 and expenses \$9,773,256.
- Land Management FTE Chronology sharing the division has been historically understaffed.
- FY 22-23 Changes:
 - Add 1.0 FTE to support new stormwater management obligations.
 - Cost recovery an issue due to fee waiver program and recent FTE additions.
 - Additional resources for code enforcement and public assistance are needed.
- Mr. Miller shared how Lane Management fulfills the Lane County Strategic Plan.
- FY 22-23 Key Initiatives:
 - Stakeholder Engagement Committee.
 - Comprehensive fee analysis.
 - Holiday Farm Fire.
 - Application submittal guide.
 - Permit tracking tool.

Bjorn Carlson, Parks Supervisor presented the following slides and discussions:

- Parks division overview. 18.80 FTE with FY 22-23 resources \$4,480,387 and expenses \$4,377,808.
- FY 22-23 Changes:
 - No changes in FTE.
 - 3 areas of concern:
 - Facility condition assessment and identified deferred maintenance backlog.
 - Water and sewer capacity at Richardson, Armitage and Baker Bay campgrounds.
 - Water levels at Fern Ridge and Dorena Reservoirs affecting marina operations.
 - American Recovery Plan Act funding.
- Mr. Carlson shared how Lane Management fulfills the Lane County Strategic Plan.
- FY 22-23 Key Initiatives:
 - Seat to Summit.
 - Facilities condition assessment.
 - Habitat Management Plan.
 - Reinvesting in our County Parks System.
- Mr. Hurley shared how Performance Measures for Public Works noting enhancing transportation safety and 63% waste recovery by 2025.
- Future Challenges and Opportunities:
 - Recruitment and retention.
 - Supply shortages.
 - Material price escalation and labor cost.
 - Increased work load and regulatory work requirements with reduced/eliminated funding sources.
 - Stormwater and Wastewater new requirements.
 - Grants and award opportunities.

QUESTIONS were opened for the Public Works.

Commissioner Trieger asked if the 100 FTE in Roads and Bridge Maintenance are year round or seasonal. Mr. Schumacher reported they were full time employees.

Commissioner Trieger asked about the timeline for electronic plans submittal and tracking. Mr. Miller reported the Land division is in the RFQ stage and timeline could be between 6 months to a year depending on vendor selection.

Commissioner Trieger asked about grant opportunities for Wastewater and Stormwater. Mr. Hurley shared they are continuing to do research to look for programs that match up with the work being performed by Lane County.

Commissioner Farr asked if there is an FTE impact made by the current challenges of the Land division. Mr. Miller responded that it is hard to quantify the FTE impact however, statutory timeline determines workflow.

Commissioner Bozievich shared he is going to look into subsidizing the Land Management division.

Bruce Webber asked if rumble strips are a cost effective road safety solution. Ms. Keppler reported rumble strips are one of the top safety measures to implement. Lane County is also looking into mumble strips due to the noise of rumble strips.

V. EMERGENCY MANAGEMENT/FIRE RECOVERY

Patence Winningham-Melcher, Emergency Management Program Manager, and Matt McRea Fire Recovery Manager presented the following slides and discussions:

- Emergency Management department overview with 5.5 FTE and FY 22-23 resources \$570,646 and expenses \$1,109,979.
- FY 22-23 resources noting Federal revenue and County Indirect Revenue.
- FY 22-23 expenditures are Personnel Services and Materials and Services.
- Emergency Management department overview.
- FY 22-23 Changes:
 - Holiday Farm Fire continues to result in significant variations to the budget due to supporting ongoing expenses incurred for the fire response and recovery efforts.
 - Disaster Housing Program/Staff migrating to H&HS.
- Ms. Winningham-Melcher shared how EM fulfills the Lane County Strategic Plan.
- FY 22-23 Key Initiatives:
 - NHMP update.
 - Conduct 3 exercises.
 - Develop Recovery Plan.
- Future Challenges and Opportunities:
 - Continued alignment of emergency operations plans with state and federal guidance.
 - Implementation of National Qualification System (NQS) at the local and state level.
 - Utilize recent events to develop a Disaster Recovery Plan and Cost Recovery Plan.
 - Expansion in State Emergency Department (OEM) and Oregon State Fire Marshall (OSFM) requirements will place more demands on local programs.

QUESTIONS were open for Emergency Management/Fire Recovery.

Dawn Lesley asked about measures being taking to determine fire risk in the coastal range. Ms. Wunningham-Melcher reported first responders are working on exercises and utilizing tools to see what tools work in the coastal area. There are also committees focusing on determining response, mitigation, recovery and vegetation in all regions of Oregon.

Commissioner Trieger asked about what FTE count is adequate for Lane County's Emergency Management department. Ms. Wunningham-Melcher shared that she is at capacity currently with work and FTE.

Commissioner Bozievich asked about work being done on manmade emergencies. Ms. Wunningham-Melcher reported there are 3 categories: natural, human, and technological caused emergencies. There are currently committees working at the Federal and State level and now local governments are being pulled in to work on these committees.

VI. COMMITTEE BUSINESS

Discussions were held in regards to options to cover during Committee Business during the May 12th Budget Committee meeting. Ms. Moody shared that Service Option Sheets in the Proposed Budget Document shows all General Fund allotments.

Next Lane County Budget Committee meeting is Thursday, May 12th, 2022 at 2:00pm in the BCC conference room.

VII. ADJOURN

Committee Chair Vloedman adjourned the meeting at 4:55pm.

Note: A webcast (the "official" record of the meeting's events) is available at:
https://lanecounty.org/how_do_i/view/webcasts